





























Webinar Objectives

- Identify the key challenges and best practices in supporting business environment reforms in fragile and conflict affected states
- Learn from experiences on the ground

















Webinar Agenda

1.	Opening	Janna Post, Sector Project Sustainable Economic
		Development, GIZ

2. Welcome Stefanie Khan, Project Manager, ICR Facility

2	Supporting Business Environment Reforms in	Simon White Publique Pty I to
ა.	Fragile and Conflict-Affected Situations	Simon White, Publicus Pty Ltd

Maisara Dandamun-Latiph (Philippines)

4. Panel Discussion

Rima das Pradhan-Blach (Somalia)

Q&A Session Facilitated by Janna Post

Summary and Wrap Up Stefanie Khan, Project Manager, ICR Facility



















Speakers



Simon White

Dr Simon White is an independent policy advisor who helps national, regional and city governments, business organisations and development agencies formulate and implement strategies for economic growth, business development and job creation. He has provided these services in over 40 countries across Africa, Asia and the Pacific, as well as Australia and Europe.



















Speakers



Implemented by

Atty. Maisara D. Latiph

Member of Parliament
Bangsamoro Transition Authority
Cotabato City, The Philippines

Maisara Latiph is presently a legislator at the Bangsamoro Parliament in the Bangsamoro Autonomous Region in the Philippines. She is the technical working group chair for the British Council CSO-SEED Social Enterprise Policy Technical Working Group that champions Social Enterprise in Bangsamoro Region. Currently, the policy has been adopted in the Organic Law of the Bangsamoro as well as the Administrative Code of the Bangsamoro.



















Speakers



Rima das Pradhan-Blach

Rima das Pradhan-Blach is currently the Team Leader for the European Union's Territorial Integration and Planning Facility for the Inclusive Local and Economic Development Programme in Somalia (over €100million).

She has worked in Somalia, and Somaliland for the last 8 years establishing large infrastructure projects as well as an award-winning renewable energy GBP 23 million project in Somaliland. She has 25 years of experience working in FCAS countries, such as Timor Leste, Afghanistan, Nepal, Iraq and Somalia.





















Stefanie Khan, Project Manager, ICR Facility



















Investment Climate Reform (ICR) Facility

Funding	EU, OACPS under the 11th EDF, together with BMZ and the British Council
Objective	Support the countries and regional institutions in Africa, Caribbean and Pacific countries in their public-private dialogue process to create a more conducive and sustainable investment climate.

Technical assistance with up to 90 days for interventions:

Business Environment Reform



> Business Environment for Sustainability



Public-Private Dialogue (PPD)



Requests must:

- aim at improving the business and investment climate in an ACP country
- be part of a wider strategy, reform process, or PPD mechanism
- involve a PPD component
- handed in by governmental organisations, business associations, development financial institutions (DFIs), and EU delegations in ACP countries



















Investment Climate Reform (ICR) Facility

Website: www.icr-facility.eu



e-mail: icrfacility@giz.de





Linkedin: Investment Climate Reform Facility











































Research Project & Report

- How to support for business environment reform in fragile and conflict-affected situations
- Intersection between humanitarian and transitional development assistance
 - Private sector development
 - Business environment reform
- How do PSD programmes build on humanitarian assistance activities and introduce BER

DONOR COMMITTEE FOR ENTERPRISE DEVELOPMENT

A DISCUSSION PAPER

Business Environment Reforms in Fragile and Onflict-Affected Stuations

BUSINESS ENVIRONMENT WORKING GROUP



Smon White October 2020





















Role of the private sector in stabilisation and peace building

- The private sector has the potential to foster stability, peace and social cohesion.
 - It can also ignite social unrest and increase competition for scarce resources.
- PSD programming is generally evaluated from an economic perspective
 - Little attention is given to stabilisation
 - When stabilisation objectives do feature, the causal inferences are weak.



















What are the minimal requirements for BER in fragile and conflict situations?

- Working on conflict compared with working in conflict
- Early-stage BER interventions can play an important role in contributing to peace and stability.
 - Contributing to better business, more jobs, increased incomes
 - Addressing the economic roots to conflict
- Creates a virtuous cycle of reforms focused on the pragmatic constraints experienced by investors and businesspeople.



















How to sequence reforms: Determining priorities in different stages of conflict or post-conflict?

- Priority reforms often reflect the most immediate needs of private investors, rather than long-term development visions:
 - Pragmatism and opportunistic reforms
 - Deals-based reforms
- Public-private dialogue (PPD):
 - Where state and business actors come together to discuss practical issues that affect them
 - Builds ownership, transparency and confidence in reform efforts
 - An engagement mechanism that can be used to consider more inclusive and sustainable policy solutions
 - Structured, evidence based and participatory reform process
- PPD can also promote sustainability and the application of new innovative approaches and models of enterprise development such as social enterprises.



















Sub-national BER: How should this be interlinked with national BER measures?

- Levels and types of fragility and conflict tend to vary across territories (local areas).
- Even if a country is completely afflicted by fragility and conflict, there are opportunities for reform in certain local areas.
- Major challenges in finding ways to:
 - Replicate successful subnational reforms into other jurisdictions.
 - Systemically amplify these from the local to the national level.





















Can BER in FCAS facilitate PSD without doing harm?

- Reform programmes should be based on a sound understanding of the root causes of conflict and fragility
 - Ensuring reforms 'do no harm' at the very least
- Reform processes work best when they are carefully aligned with other peace making and humanitarian support.



















Some advice for reformers

- Consider reforms that build trust amongst conflicting parties.
 - Make sure all relevant public and private stakeholders are represented.
- Avoid macro level interventions as long as violence is open and ongoing.
 - Focus on reforms that reflect the needs of the private sector, aligned with government political will.
- While time-consuming and sometimes costly, invest in regular, integrated conflict assessments.
 - Understand how proposed reforms will contribute to peace and stability or ignite further conflict.
- Integrate their economic and business development programming security and peace-making.



















Panel Discussion:

Maisara Dandamun-Latiph (Philippines)





Rima das Pradhan-Blach (Somalia)





















Reforming Business Environments amid Fragility and Conflict - Philippines

OFFICE OF MP ATTY. MAISARA DANDAMUN-LATIPH Bangsamoro Transition Authority-BARMM, Philippines



















Barriers and Challenges



CONFLICT AND FRAGILITY

FEW PRESENCE OF INVESTORS AND FUNDERS

LACK OF FINANCIAL CAPITAL

LACK OF
CAPACITY BUILDING

BUSINESS ENVIRONMENT

















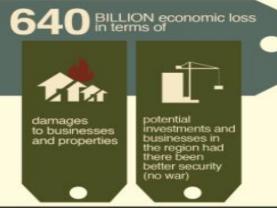


COST **OF WAR** 1970 1996

C ST of WAR

ECONOMIC LOSS (in Philippine Peso)





policy in 2000 alone cost us BILLION

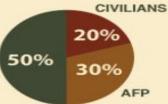


HUMAN CASUALTIES



people killed between

MNLF



SOCIAL WELFARE DISRUPTION



Internally Displaced Persons Statistics

(2000 All-out-War)

(2008 MOA-AD failure)



Cycle of violence and injustice



Disruption of development efforts (multigenerational setbacks)



Destruction of the environment



Poor sense of wellbeing and security

Source: DSWD 2012 Yearend Report













NATIONAL DIGITAL CAMPAIGN: BOOST YOUR BUSINESS IN BARMM (OCTOBER 8, 2019)











The campaign provided training for the social entrepreneurs to use and leverage social media to promote their social enterprises.























SOCIAL ENTERPRISE BOOT CAMP (SEPTEMBER 23-26, 2019)

Change-movers underwent intensive training from experts on how to begin a social enterprise or improve the current social enterprises they already have.





















SOCIAL ENTERPRISE CONFERENCE NOVEMBER 3-4, 2019













Co-funded by the European Union







Adoption into Law of Social Enterprise

H. COOPERATIVES AND SOCIAL ENTERPRISE AUTHORITY

Sec. 57. Cooperatives and Social Enterprise Authority

The Cooperatives and Social Enterprise Authority shall be the primary entity to promote the viability and growth of Bangsamoro cooperatives and social enterprise in the Bangsamoro region. It shall be the sole agency of the Bangsamoro Government that registers cooperatives and social enterprises. It shall be attached to the Office of the Chief Minister.

Sec. 58. Mandate

The Cooperatives and Social Enterprise Authority with all the branches, sub-divisions, instrumentalities and agencies of the Bangsamoro Government shall ensure the provision of technical guidance, financial assistance and other services to enable the cooperatives and social enterprises to develop into viable and responsive economic enterprises and be platforms for poverty reduction.

Sec. 59. General Concepts

A cooperative is a duly registered association of persons, with common bond of interest, who have voluntarily joined together to achieve a lawful common social or economic end, making equitable contributions to the capital required and accepting a fair share of the risks and benefits of the undertaking in accordance with the universally accepted cooperative principles.

Social Enterprise refers to businesses whose primary purpose is addressing a social, cultural or environmental challenge where creating profit for owners or shareholders is secondary. They bring together the entrepreneurial skills of the private sector and the values of public service. They deliver positive social impact through their means and ends to achieve social justice, social equity and economic efficiency. To be considered a social enterprise, the entity must have a clear social purpose included in its governing documents and re-invest a significant proportion of its profits back into the business for social, cultural, or environmental purposes.



















Questions and Answers























ICR Facility 1-on-1 Clinics

Targeted support virtual, individual support sessions

- Eligibility: public or private stakeholder based in ACP country
- > Slots will be granted based on availability.
- > Support will respect a regional balance across the ACP.



Exchange directly with us and get support for your organisation

- Register your interest until 26 November 2020 via icrfacility@giz.de
- Indicate your organisation and the questions you want to ask.























Rima das Pradhan-Blach: Team Leader for the European Union's Territorial Integration and Planning Facility for the Inclusive Local and Economic Development Programme in Somalia



















ILED and the **Territorial Approach**

ILED and the Territorial Approach Protection and graduation of Stabilization and Local Governance Inclusive and Sustainable Economic Growth the most vulnerable 3 Results Local Investment and Job creation and **Agri Value Chain** 6 Components Stabilization **Social Protection** Governance access to finance entrepreneurship Development Peace Support to Support to Investment Youth and Support to **Social Safety Technical** dividends **Barawe Airport** Districts Climate and PSD women economic **Productive** Assistance Nets (SSF) JPLG empowerment Sectors **Small Finance** Facility 12 PROJECTS Investment **Facility Small Infrastructure Facility** Territorial Plans - Integrated actions in Pilot locations -Corridor focus SWS - BRA - Hirshabelle Galmudug - Puntland Somaliland SHABELLE CORRIDOR CENTRAL-NORTH JUBA RIVER SOMALILAND CORRIDOR CORRIDOR Reviving Somali Economic Potential Integrating Juba and Consolidating and creating conditions for upscaling social and reconciliation and returns economic gains



















Questions and Answers























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Thank you for joining us today!

Learn more

- Simon White (2020): Business Environment Reforms in Fragile and Conflict-Affected Situations. DCED.
- British Council activities in the Philippines
- The Territorial Approach to Local Development
- The ICR Facility







